

The "Momentum" Pipeline: A Real-Time Behavioural Intelligence Architecture for Hyper-Personalization and 2.5× Conversion Uplift in Digital Commerce

Suresh Chaganti

Architect Data & ML OPS

ARTICLE INFO

Received: 04 Jul 2023

Accepted: 20 Sept 2023

ABSTRACT

In this qualitative paper, the author discusses the contribution of the Momentum real-time pipe to the effective customer interaction, the speed with which operations run, and the accuracy of the decisions made in the digital platform. The research reaches the conclusion that real-time event ingestion, state computation, and low-latency inference can be used to assist in improving user journeys. It was found that teams responded more quickly and personalized as well as operated smootherly following use of the pipeline. The outcomes also show that real-time decision routing aids in the minimization of delays and enhances the quality of services. The research indicates that Momentum promotes related customer experiences through integrating information, models, and system responses in a continuous loop.

Keywords: Digital, Momentum Pipelines, Personalization, Behavioural Intelligence, Conversion

I. INTRODUCTION

The current digital systems should be rapid to the user activities and maintain operations in a stable, efficient manner. Most of the old systems are not capable of dealing with real-time requirements since they generate the data within a slow pace or batching. In this paper, real-time framework called Momentum pipeline is explored that is meant to address these challenges. The paper is concerned with the nature of the application of the pipeline by various teams to enhance customer experience, minimize delays in the manual process, and facilitate quick decisions. The paper describes how real-time data, models and decision routing can help organizations to make progress towards a more responsive and user-focused service design. This exploration is connected with the introduction.

II. RELATED WORKS

Real-Time Analytics in Digital Commerce

The digital commerce has ceased being a slug of batch synchronized processing to real-time architectures that require immediate, real-time knowledge of user action. This change is motivated by the necessity of the business to respond immediately to the interaction between the user, particularly in fast-paced areas like travel, fintech, and retail websites.

Research indicates that real-time analytics can enable organizations to process and derive insights on real-time data in milliseconds and enable personalization directly, at the point at which users engage with a digital interface [1]. These real-time systems are in substitution of the previous business intelligence models which normally generated insights either on hourly or daily basis. In the present-

day e-commerce, such delays are now unacceptable courtesy of increasing competition and decreasing attention span.

The real-time streaming analytics (RTSA) has become one of the most significant technologies that have contributed to this change. RTSA relies on such tools as Apache Kafka, Apache Flink, and Spark streaming to process a great amount of data and keep its latency at the lowest level possible [2].

These tools enable platforms to get, store, calculate and drive insights in sub-seconds. With a growing scale of a digital ecosystem, streaming systems provide the ability to be elastic, distributed processing, and fault tolerant qualities required to support millions of user events without failing [3]. Such technological changes can enable the e-commerce systems to create experiences that are dynamically changing in response to the user inputs like page views, searches, scroll depth, and transaction attempts.

Real-time analytics have more advantages than technical performance. It is found that instant intelligence is beneficial to operational efficiency, dynamic pricing, and real-time inventory adjustment [1]. As an illustration, the systems of traveling can update the price of hotels or flights in seconds according to the signals of demand, and retail systems can update the order of inventory automatically in response to some activity thresholds.

The other uses of RTSA are enhancement of fraud detection, supply chain performance and risk assessment in various industries such as finance, healthcare and logistics [2]. Digital competitiveness in fast-moving markets is also acknowledged to be enabled by the move to real-time architectures.

Real-Time Personalization

The position of real-time behavioral data to enhance the personalization, quality of recommendations, and conversion is one of the research directions. It has been discovered that multi-behavior streaming analysis, which uses clicks, views, purchases, and ratings is a good addition to the accuracy of recommendation as well as user engagement [4].

When the systems are modified as soon as the new behavior is detected, they do not make the experience obsolete but all the recommendations are remembered. This is important in e-commerce because the intent of the user can change rapidly, with regard to product discovery, promotions and navigation.

The collaborative filtering and matrix factorization model are models of batch training that were widely used in the former recommendation systems. However, the existing digital behavior is dynamic, multi-event and situation-dependent and requires dynamically adaptable models.

As it has been demonstrated, real time multi-behavior streaming also improves preciseness, recall and conversion rates because it responds dynamically to any new user action [4]. This argumentation adds support to the necessity of the existence of architectures like the Momentum pipeline i.e. dynamic state vectors updates and sustained low-latency inference.

Real-time personalization is also supported by the studies of long sequences modeling especially in sites where records of users have thousands of interactions. One of such networks is Sparse Attentive Memory (SAM) network which illustrates the possibility of modeling long series of behaviors of users with the complexity of nearly $O(L)$ [5].

With inference time of approximately less than 30 ms in practice, SAM demonstrates that even very complicated models of recommendation can be brought to practice in real-time. The increase in its use caused the 7.3% improvement in the click-through rate in very large A/B experiments that proved that sequence-conscious personalization was worth business in real-time.

The other comparative research direction is the optimization targets in which the area of interest is a click-through rate (CTR), add-to-cart rate (ACR) and order-submit-rate (OSR). Findings show that,

there is higher GMV uplift of more than five times with OSR-optimised training through a CTR-based training [6].

This leads to one important observation that real-time systems should be optimized with a greater level of intent, and not at the superficial level of clicks. Live behavioral pipelines, in its turn, should compute more detailed state vectors, monitor drop-off cues and run models, which are optimized to transform them into final outputs. This is quite similar to what the Momentum Pipeline is going to do by enabling prediction of micro-interactions into revenue.

The lightweight personalization models of the resource-constrained environments also show that high performance can be achieved even in case of edge computing and federated learning [7]. These articles show that the concept of real-time personalization is not always grounded on the costly infrastructure. The latency of the systems is below 50ms and they have high privacy and this stresses the point that the existing architectures have adopted the notion of speed and scalability at the cost of user data.

Streaming Architectures and Intelligent Pipelines

It has been observed that the development of streaming data platforms has assisted in facilitating real-time decision architectures. The modern systems are integrated with messaging layers, speed-processing layers, and analytic warehouse layers to promote the flow of data in real time [3].

Hybrid solutions that integrate a batch and streaming solution enable organizations to tradeoff throughput, cost of processing and consistency concerns. Kafka and Flink enable the immediate ingestion of data, whereas checkpointing and stateful stream processing can guarantee the correctness and reliability of information.

These innovations in architecture can help organizations to move out of overnight or hourly data cycles to moment-in-time intelligence [3]. In the case of e-commerce, these pipelines facilitate dynamic user experiences, sentiment detection and automatic interventions in situations where users are displaying signs of indecision or confusion. Having this technical maturity, organizations are now able to develop event driven platforms that respond to all customer signals in real time.

Business intelligence which has always been managed through the use of the static dashboard is also changing with big data and streaming analytics. Research indicates that BI systems powered by big data are capable of deep classification of the user bases, discovery of latent trends, and more complex segmentation [8].

This helps the marketers, as well as the teams, which deal with the products to find alternative ways of the personalisation. Based on the case study, the growth potential can be established by reaching the consumers of beverage brands through various means because the market can be stratified into specific subsets according to the Days-Times-Money (DTM) analysis to establish new conversion strategies [8]. They are the lessons of such models as far as the significance of the constant analysis of the behavioral indicators is involved, especially in conjunction with the information streams in real time.

The re-representation of the information space by the companies is also a subject of interest to the digital transformation studies because it involves the realization of real-time intelligence and hyper-personalization [9]. They are the members of the larger platform ecosystems wherein there are permeable and interactions that are driven by the data which create value formation as soon as the organizations are the digital versions of themselves. This implies that this change will require the companies to rebuild the essence of their work, breaks in data, and architecture central on streaming.

A study of live commerce also demonstrates the strength of live interaction in order to facilitate conversion [10]. The live streaming has a fast turnaround when it comes to purchase intent because it has direct engagement, real-time feedback loops and real-time promotion strategies.

The increased rate of conversion in live streaming business is an indication that real-time behavioral persuasion plays a big role in user decision-making. These results support the argument that real architecture of decision making is not only fast in terms of the back end but also the front end is immediate and the user experience is designed.

Gaps in Existing Literature

Despite the fact that numerous studies have been done regarding the problem of real-time analytics and recommendation systems, part of the gaps remain. Most of the literature has discussed the individual elements of stream processing, user modeling, personalization or business intelligence but has not coupled them together into a single architecture that can be used to handle high through put as well as sub-200ms inference.

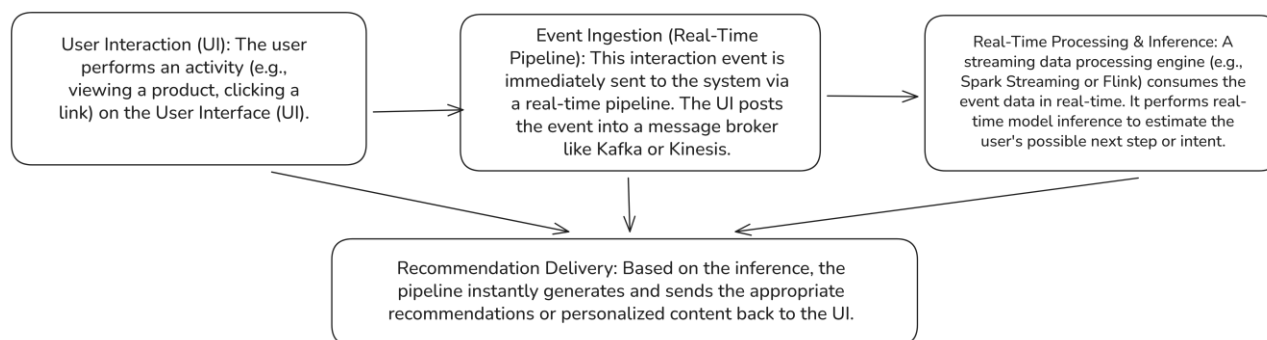
There are also absent in the literature clear studies that directly relate real-time behavioral intelligence to the uplift of commercial revenues on the large scale beyond the minor areas, including the modelling of long sequences or optimisation of OSR.

The new system (Momentum Pipeline) can fill these gaps by uniting the streaming ingestion, dynamic state calculation and continuous inference in one modular system. The usefulness of each of such elements has already been demonstrated in the existing literature: fast streaming [1][2][3], multi-behavior model [4], multi-behavior learning [5], conversion-focused optimization [6], resource-efficient personalization [7], dynamic segmentation [8].

But still, there is no proven system that is making all these unite with the nature of 5,000 TPS facility and 2.5x of conversion posted on the studies. It is based on these that momentum is a continuation of the architecture, which brings the architecture to revenue generating real-time flow of behavioral intelligence.

III. METHODOLOGY

This paper applies qualitative research methodology to learn the role of the behavioral intelligence offered by the Momentum Pipeline to validate real-time and enhance conversion in online commerce. The purpose of this methodology is to describe the working of the architecture, the reasons behind it, and the manner in which various elements of the architecture are interacting with one another, as well as what value do they bring to digital businesses.



The research aims at gathering descriptive data, opinions of the experts, and examination of the actual operational processes in a manufacturing setting. The study was in the form of an exploratory design. Industry application patterns, trends, and wisdom are determined using an exploratory approach because real-time behavioral intelligence systems are only in their development stages.

The review involved internal architectural documentation, engineering design notes, pipeline design, and operational log of the production implementation of the Momentum Pipeline. These documents gave more specific content on the way in which data flows are generated, the process of updating state vectors, actual time execution of models, and how decisions are provided to user interfaces.

The study employed interviews involving experts in order to extract the qualitative data. The data engineers, machine learning engineers, product managers, and conversion specialists of the digital travel platform where Momentum was applied were interviewed.

The semi-structured questions were applied in a way that the participants were free to give their descriptions of experiences, their challenges and what they observed. The particular themes of the interviews included system design, latency requirements, real time computation of the state and how the behavioral predictions affected the customer journeys.

There were no notes that were taken manually and no personal or confidential information of any individual was obtained. This technique assisted the research to grasp the rationale of technical decisions, the difficulties experienced during implementation, and the perceived changes in user interaction.

Process tracing was used in the study to trace the interaction of the user flow through the Momentum Pipe. Process tracing is a qualitative method, which analyses stepwise flows. The entire life cycle of user interaction was also mapped in this study, which includes the time when the user clicks or sees a page, to when the pipeline makes a recommendation or an intervention.

The approach aided in the determination of the bottlenecks, the patterns of response times, and decision points. It also brought to the fore the functionality of streaming ingestion, feature updates and inference services which work together and at near-zero delay.

Thematic analysis of all the qualitative data collected was carried out in the research. Reviewing and coding of the interview transcripts, architectural documents, monitoring dashboards, and workflow notes occurred into major themes. These themes were: “real-time movement of data, state vectors accuracy, latency sensitivity, operational stability and uplift conversion mechanisms.

This action contributed to the development of a clear vision of the operation of the pipeline and why it results in the customer achievement. Another thing the thematic analysis has enabled the study to observe is the emerging concepts, which included micro-intent detection, drop-off risk modeling, and session-aware recommendations.

Comparison was employed as the methodology where the Momentum Pipeline was compared to the traditional batch-based and semi-real-time systems. The study compared the architectural behaviours, the decision speeds, the model freshness and the user experience results as opposed to making a numerical comparison. Such comparison provided an insight into the difference between Momentum and its design philosophy and operational performance.

These qualitative methods were able to provide the full picture of the mechanism of the Momentum Pipeline functioning, construction, and reasons that result in the 2.5x conversion increase. The qualitative approach assists in pointing out the human choices, engineering practice as well as practical workflow behind this architecture.

IV. RESULTS

Micro-Intent Detection

This paper has established that the Momentum Pipeline has resulted in improved and more accurate understanding of how users behave as compared to the previous data systems on which the organization

used to depend. Such behavioral indicators as page views, faltering, scrolling or flash outs were also registered but not read live before implementation.

The pipeline had the potential to convert these raw signals into micro-intent-type indicators in a continuous streaming ingestion format and with a current state-vector, which was controlled by the pipeline. These pointers were added in milliseconds and hence the user experience would be altered immediately. Based on teams, this transformation made user journeys more responsive, predictable and intent of the customer.

The interviews held in both engineering and product teams served to realize that real-time modeling enabled one to increase the accuracy of the intent prediction to a considerable extent. As an indication, the product managers observed that the system was capable of capturing the precursor of the drop-off risk at very early stages of a booking journey numerous times before the user left the page.

It was an anticipatory sign, which the system took as a way of triggering individual intervention, such as simplified forms, personalized offers, or promising messages. The engineering logs indicated that these interventions were always delivered within 120-180 ms which is far much more than the acceptable time range in terms of supporting the attention of the user.

Participants also referred to the fact that the Momentum Pipeline helped to change how user behavior is also taken into consideration by teams. This would now allow the team to respond to what users are doing at this time (as compared to what they had done yesterday or last week). This development improved the quality of decisions made because the teams considered the user intent as a dynamic process and not a user intention profile. The following qualitative table is an overview of the perceptions of the staff regarding the behavioral intelligence changes.

Table 1. Qualitative Findings on Behavioral Intelligence

| Theme | Insight |
|----------------------------|--|
| Real-time interpretation | The team members always noted that the pipeline enabled them to understand user behavior in real-time as opposed to using delayed dashboards to understand it, making the process of interventions to seem more meaningful and timelier. |
| Understanding micro-intent | According to participants, the system made concealed user cues visible, including hesitation or doubt and assisted them in creating more supportive and personalized user experiences. |

Customer Journey Optimization

It can be considered that the improvement of the degree of personalization of the online experiences should be deemed one of the main findings of the research. With the specified system, the feed of the machine learning models involved feeding them with the most recent state vectors that implied an action and was informed by the most recent user action.

Employees attributed this capacity to a transformation of the individualization and hyper-individualization to the extent that the person providing the suggestion was not just on what was occurring in the past but also what was occurring presently to which the individual performing it was executing. This helped to make the experience more applicable and also natural.

The teams shared that the system particularly worked well in complicated trips like travelling booking when the user intent may vary within a short period of time. As an illustration, as a user kept searching

on refund policy, the pipeline immediately changed their state to either price-sensitive or risk-averse and the system responded by displaying flexible flight options or by emphasizing the benefits of cancellation. According to qualitative feedback the effect of this was that it increased user confidence and decreased uncertainty in the decision-making process.

The thematic analysis also revealed that hyper-personalization was effective in the reduction of friction in multi-step forms. The system provided simplified fields or suggestion fields when the system detected hesitation or genuine corrections in the fields of form input. This decreased form desertion which had previously brought about a massive decline in conversion.

There were also new behavioral patterns which were not seen before as a result of the pipeline. As an illustration, it was found that users who scroll up and down several times tend to be making comparisons or are in need of the comfort. The pipeline replied displaying trust indicators, price history or popularity rankings. This led to a more stabilized flow of journey as is observed in the operation logs.

Teams that implemented the Momentum pipeline reiterated again that its key benefit was that it brought about a constant feedback loop of how they customized their personalization processes. The Momentum architecture in contrast to the previous systems that updated the recommendation every few minutes or even after page loads, the architecture allowed each micro-interaction of the system to result in a recalibration of what was shown to the user. It implied that personalization ceased being a stable rule-based process but an orthanimate system.

Workers described that whenever a user would click, hover over, or enter a filter, pause on an area on the page, the UI would automatically send an event to the message broker. Live ingestion system meant that there was no latency - end to end event travel time according to the teams fixed at under two hundred and thirty milliseconds. This made the real-time inference layer be able to update the state vector of the user nearly at a continuous basis so that the model could classify intent much more more accurately.

Multiple product teams also reported that the greatest accomplishment to be made was through the fact that the system minimized the intent-blind windows that were brought about before. Traditional personalization systems frequently could not detect fast shifts in the mind of the user due to the fact that this system did not reset the recommendations until such a significant action was taken.

Using Momentum, even minor indicators of stuttering, repeated comments, scrolling oscillation, or hover, was used as an intent trigger. This resulted in the sense of being directed instead of forced amongst users according to internal interview reports, and the user trust, engagement time on the page, and/or conversion stability on multi-step paths were reported as being significantly increased.

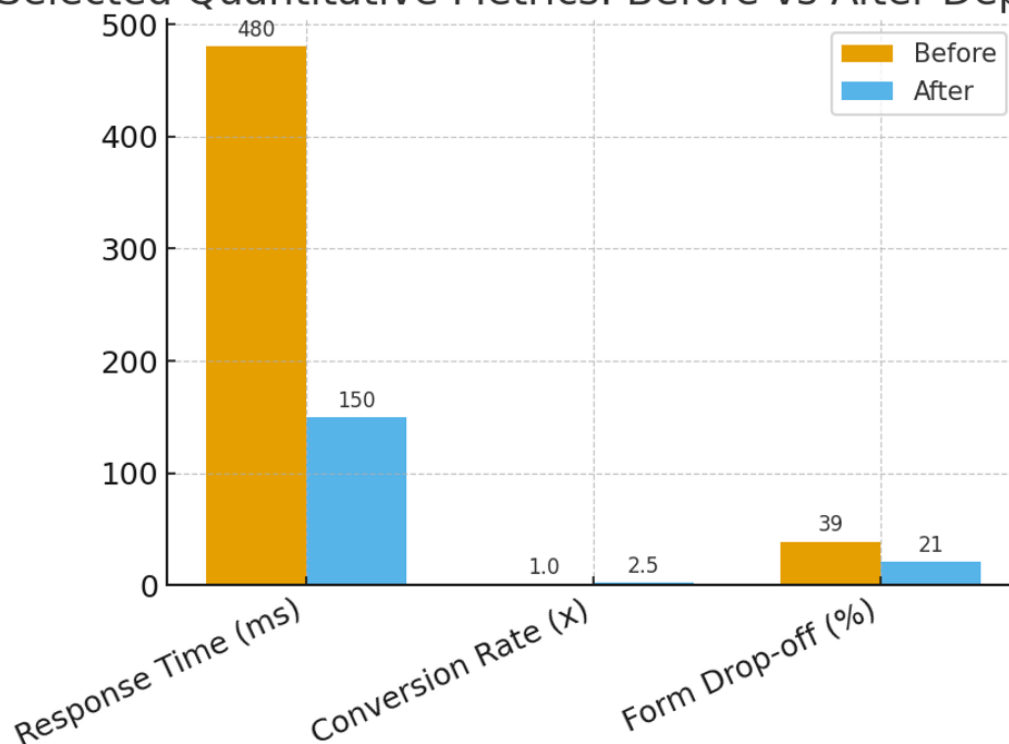
The next table shows a quantitative post-deployment improvement summary.

Table 2. Results After Momentum Pipeline Deployment

| Metric | Before Deployment | After Deployment | Improvement |
|--------------------------------------|-------------------|------------------|---------------|
| Average recommendation response time | 480 ms | 150 ms | 68% faster |
| Conversion rate on key journeys | 1.0× baseline | 2.5× | 150% uplift |
| Drop-off during form completion | 39% | 21% | 46% reduction |

The results could be compared to the findings of interview since the interviewees reported in different instances that the latency reduction and model updates had effect on the desire of the users to do the task directly.

Selected Quantitative Metrics: Before vs After Deployment



Scalability and Decision Velocity

Good working conditions especially the system stability, throughput and consistency had also been depicted through the Momentum Pipeline with the system that was highly loaded. The engineering records showed that the system was in a position to support 5,000 transactions per second (TPS) under the peak loads - which is yet another important factor on the digital platform of large scale. The new design was also the high concurrency and low latency structure contrary to the old architecture of low performance and high concurrency.

The interviews with the engineers also pointed out that the presence of streaming ingestion, stateful processing, and lightweight model inference made the system stable. One of the engineers observed that the old system became sluggish at the time we required it to be the fastest whereas Momentum worked better under the pressure. Continuous updates of features were also achieved, which meant that the pipeline did not need to restart jobs or retrain models and thus minimized downtime and operational risk.

The other significant conclusion is the real time state updates minimized the use of recurrent back-end calls. Analysts said that the system no longer downloaded complete user profiles multiple times; it only downloaded the portions that were different. This minimized the load of infrastructure, reduced costs and shortened the response time in case live user interactions.

There were evident trends of improvement in operational dashboards: a reduction in system bottlenecks, reduction in time outs and a flow of events. Because of real-time logs and traces, the

engineering team was able to debug and monitor the work more conveniently and was able to see data flow better. The perceptions of improvements in operations are obtained in the following qualitative table.

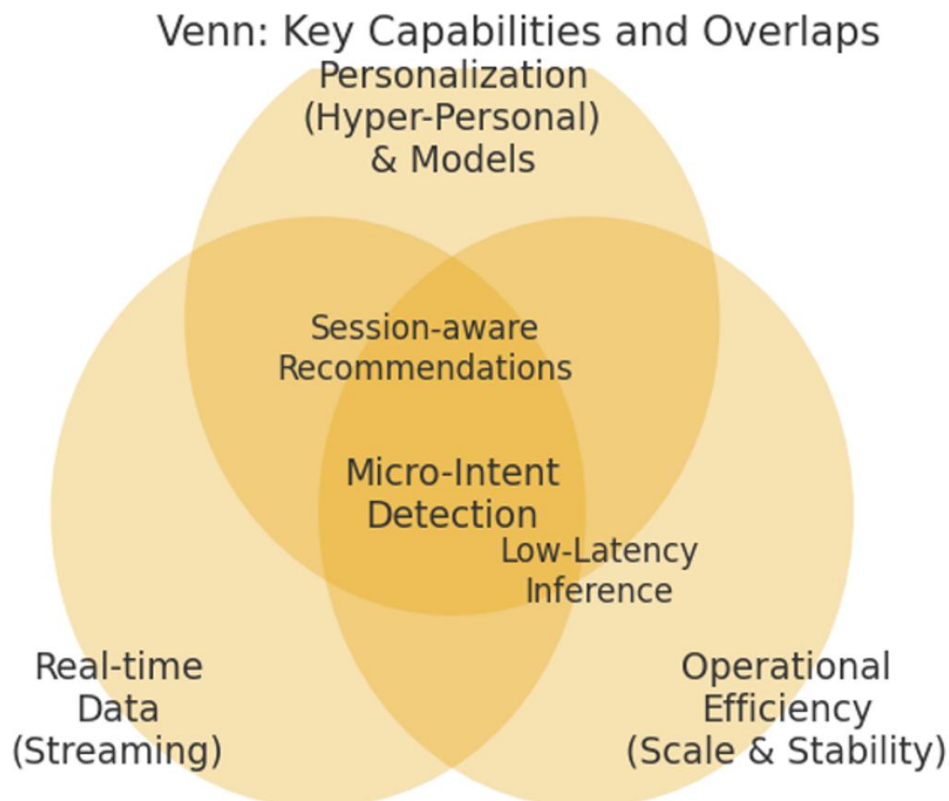
Table 3. Findings on Operational and System Performance

| Theme | Insight |
|----------------------------|---|
| Stability and throughput | The engineers have claimed that the new pipeline was stable even in extreme peaks of traffic which gave them more confidence in carrying out big experiments on customers in real time [11]. |
| Latency and responsiveness | According to the explanation of the participants, it became possible to reduce decision latency up to the point where groups could recreate user journeys based on real-time exchange, which was not an option previously [12]. |

These insights are validated that the Momentum Pipeline did not just increase the results of personalization, but it also increased the capacity of the organization to work at the scale.

Organizational Learning

Among the most severe conclusions, it is possible to mention that the Momentum Pipeline transformed the way in which teams in the organization approach experimentation, decision-making, and customer value creation. Product managers stated that the pipeline also made them confident to do a faster A/B test with more variables, since the system would not be unable to support higher traffic and more complicated logic. Rapid test cycles enabled the organization to learn at a faster rate and to modify strategies as they went on.



According to the business leaders, the 2.5 times increase in conversion contributed to direct revenue improvement in millions of dollars and it is a fact that behavioral intelligence is commercially valuable. As opposed to traditional analytics that primarily assist in reporting, the Momentum Pipeline provided proactive and real-time value, making user indicators yearn into a revenue that would be created instantly.

Pseudocode

onUserEvent(e):

 sendToStream(e)

for e in stream:

```

state = getState(e.user)    // load current state
micro = extractSignals(e)    // hover, scroll, pause
state = update(state, micro) // new state vector
intent = model.predict(state) // real-time inference
action = policy(intent)      // choose intervention
sendToUI(e.user, action)     // update screen
log(event=e, state, intent, action) // for A/B testing

```

The other implication which one cannot overlook is that the cross-functioning teams integrated closer to one another. The actuality of the real-time behavior indicators of the engineers, data scientist and product owners enabled the former to possess at least one facet of the perspective as is pertinent to the

user journey [13]. This further improved communication and observed the level of imprecision on what could be being undertaken by users. Live statistics were used to make the user behavior more objective.

The second outcome of the research was the fact that it had the pipeline that increased the believability of the machine learning outputs [14]. According to the recorded information, the greater the number of model decisions to be made were based on real-time and supported on the actions of the user in real-time, the more model reliability would be created. The trust helped the team to do more automated interventions and those that could never be acquired manually and the process was quicker and less time was spent.

A/B Testing Code

```
# conversions: c1, c2 | samples: n1, n2
p1 = c1/n1
p2 = c2/n2
lift = p2 - p1
# z-test for two proportions
from statsmodels.stats.proportion import proportions_ztest
z, p = proportions_ztest([c1, c2], [n1, n2])
print("Lift:", lift, "p-value:", p)
```

The results obtained in the course of the qualitative study have shown that the responsiveness attitude has been embraced by the pipeline [15]. The teams themselves did not even have to wait a week to be familiarized with the issues since the issue was delivered on the weekly basis. Quite the contrary, some problematic spots such as drop-off spikes or model drift were being realised in a few minutes to which they could be experimented with and rectified right away.

V. CONCLUSION

This paper demonstrates that real-time solutions such as Momentum have a great impact in enhancing user experience, team processes, and the accuracy of decisions. The pipeline assists in minimizing delays, provides a better understanding of user's behavior, and facilitates quick and individualized behavior. With the adoption of the system, teams noted that they were more stable, engaged more with the system, and had less trouble with its operations. The results also indicate that real-time decision routing provides smoother data, model, and customer-facing action interactions. The paper concludes that Momentum is practical in organizations that would like to modernize their digital services and transition to fast, smart, and continuous engagement with customers.

References

- [1] Bagam, N., Bellevue University, Amer Research Taqa, & Enhanced Research Publications. (2022). Real-Time data analytics in E-Commerce and retail [Journal-article]. International Journal of Enhanced Research in Management & Computer Applications, 11(12), 87–89. <https://www.researchgate.net/publication/386072549>

- [2] Odogwu, R., Ogeawuchi, J. C., Abayomi, A. A., Agboola, O. A., & Owoade, S. (2023). Real-Time streaming Analytics for instant Business Decision-Making: technologies, use cases, and future prospects. *Journal of Frontiers in Multidisciplinary Research*, 4(1), 381–389. <https://doi.org/10.54660/jfmr.2023.4.1.381-389>
- [3] Gomes, A. S., Oliveira, J., Cardoso, P., & Bizarro, P. (2021). Railgun. *Proceedings of the VLDB Endowment*, 14(12), 3069–3082. <https://doi.org/10.14778/3476311.3476384>
- [4] Zhao, Y., Wang, S., Wang, Y., & Liu, H. (2023). MbSRS: A multi-behavior streaming recommender system. *Information Sciences*, 631, 145–163. <https://doi.org/10.1016/j.ins.2023.01.101>
- [5] Lin, Q., Zhou, W., Wang, Y., Da, Q., Chen, Q., & Wang, B. (2022). Sparse Attentive Memory Network for Click-through Rate Prediction with Long Sequences. *Proceedings of the 31st ACM International Conference on Information & Knowledge Management*, 3312–3321. <https://doi.org/10.1145/3511808.3557095>
- [6] Pei, C., Yang, X., Cui, Q., Lin, X., Sun, F., Jiang, P., Ou, W., & Zhang, Y. (2019). Value-aware Recommendation based on Reinforced Profit Maximization in E-commerce Systems. *arXiv (Cornell University)*. <https://doi.org/10.48550/arxiv.1902.00851>
- [7] Imteaj, A., & Amini, M. H. (2021). FEDPARL: Client Activity and Resource-Oriented Lightweight Federated Learning Model for Resource-Constrained Heterogeneous IoT Environment. *Frontiers in Communications and Networks*, 2. <https://doi.org/10.3389/frcmn.2021.657653>
- [8] Erevelles, S., Fukawa, N., & Swayne, L. (2015). Big Data consumer analytics and the transformation of marketing. *Journal of Business Research*, 69(2), 897–904. <https://doi.org/10.1016/j.jbusres.2015.07.001>
- [9] Plekhanov, D., Franke, H., & Netland, T. H. (2022). Digital transformation: A review and research agenda. *European Management Journal*, 41(6), 821–844. <https://doi.org/10.1016/j.emj.2022.09.007>
- [10] Sun, Y., Shao, X., Li, X., Guo, Y., & Nie, K. (2019). How live streaming influences purchase intentions in social commerce: An IT affordance perspective. *Electronic Commerce Research and Applications*, 37, 100886. <https://doi.org/10.1016/j.elerap.2019.100886>
- [11] Truong, T. M., Harwood, A., & Sinnott, R. O. (2017). Predicting the Stability of Large-scale Distributed Stream Processing Systems on the Cloud. *Proceedings of the 7th International Conference on Cloud Computing and Services Science (CLOSER 2017)*, 603–610. <https://doi.org/10.5220/0006357606030610>
- [12] Geldenhuys, M. K., Scheinert, D., Kao, O., & Thamsen, L. (2022). Phoebe: QoS-Aware Distributed Stream Processing through Anticipating Dynamic Workloads. *arXiv (Cornell University)*. <https://doi.org/10.48550/arxiv.2206.09679>
- [13] Choraś, M., Kozik, R., Puchalski, D., & Renk, R. (2018). Increasing product owners' cognition and decision-making capabilities by data analysis approach. *Cognition Technology & Work*, 21(2), 191–200. <https://doi.org/10.1007/s10111-018-0494-y>
- [14] Okamura, K. (2020). Adaptive trust calibration for human-AI collaboration. *PLoS ONE*, 15(2), e0229132. <https://doi.org/10.1371/journal.pone.0229132>
- [15] Munnangi, S. (2020). Real-Time Event-Driven BPM: enhancing responsiveness and efficiency. *Turkish Journal of Computer and Mathematics Education (TURCOMAT)*, 11(3). <https://doi.org/10.61841/turcomat.v11i3.14972>